Lee Valley Regional Park Authority

# LEE VALLEY REGIONAL PARK AUTHORITY

# **EXECUTIVE COMMITTEE**

22 SEPTEMBER 2022 AT 10:30

Agenda Item No:

Report No:

E/775/22

# Q1 CAPITAL PROGRAMME BUDGET MONITORING 2022/23

Presented by the Head of Finance

#### **EXECUTIVE SUMMARY**

This report summarises capital spending in 2022/23 compared to the current capital programme.

Appendix A to this report provides a financial summary of current schemes within the capital programme and shows that overall net capital expenditure for the year end is currently projected to be £21.338 million, and in line with the approved budget.

# RECOMMENDATION

Members Note:

(1) the report.

# **BACKGROUND**

- Authority initially approved the capital programme for 2022/23 at its meeting on 20 January 2022 (Paper A/4313/22). This report compares the actual spend with the current programme.
- Where there is a significant variance, resulting in a projected under or over spend for a particular project, a brief explanation for the variance is provided below by the Accountable Officer for that scheme.
- Where slippage is projected and reported, those resources remain earmarked for the particular schemes in question in future years. Where an under spend is reported these savings are added back into capital funds.
- The original annual budget for 2022/23 was £16.026 million net expenditure. However, reprofiling due to prior year slippage, along with the inclusion of other identified schemes, has meant the current capital budget is now £22.193 million. The projected net capital position for the year is £21.338 million, in line with the revised budget

#### **SPECIFIC SCHEMES**

5 The review of major schemes in 2022/23 is detailed below.

# 6 Lee Valley Ice Centre Redevelopment

The Ice Centre Redevelopment has continued to progress well and is on target in terms of time, but there are pressures on the Mechanical and Electrical installation due to legislation changes around internal partition walls which house much of the cables and connections, and has slightly delayed the install. The completion and handover date of 11 November remains currently and the project remains on budget.

The Authority's specialist design team continues to analyse the market in terms of materials and the variables that have been seen regarding costs and delivery times. Thus far, due to commitments being made early on, there have been no major issues on the Ice Centre Redevelopment project and the team's feedback has not flagged any upcoming issues with supply. This will be continually closely monitored through to completion.

# Ice Centre Borrowing

The Ice Centre is to be financed from external borrowing, and to date the Authority borrowed £15million in short term loans, with the remainder of the expenditure to date financed from its own cash reserves in the short term. This will all be converted into long-term borrowing so as to remove the direct impact on the Authority's cash reserves.

The contractor payment profile has meant that we have not needed to take any further advances since May, although we will need to borrow further from October. The current volatility in interest rates has meant we continue to evaluate our borrowing options to ensure we maximise the benefit and minimise the future cost to the Authority.

An update on the borrowing will be presented to Members in future Capital Monitoring reports.

#### 7 Asset Maintenance

The annual Asset Maintenance budget has been increased to £1.25m, and the current profiled budget for 2022/23 includes schemes carried over from the prior year. It is envisaged that there will be no slippage to this figure. Works are largely progressing in line with the programme at the 6 month stage. The largest project being Lee Valley Athletics Centre track replacement at £483k is nearing completion.

# 8 Hostile Vehicle Mitigation

Whilst this project has seen significant delays due to the planning process, this permission is now imminent and following that the procurement process can be commenced. However, due to extended material delivery times on such specialist items it is not envisaged that this project will complete in the financial year. It will be most likely in progress with a projected spend of around 50% of its value at £250,000.

# 9 Lee Valley White Water Centre Pumps Replacement

The updating of pumps and controls on both courses is now in progress, two new pumps have been ordered and are due for delivery in the latter part of this calendar year. Controls are being replaced as they become available, this project will complete within the financial year.

# 10 Landscape, Open Space and Investment Projects

Officers have been reviewing the Landscape and Open Space project list (Paper E/711/20) for any schemes that may progress. Listed below are some that are progressing in addition to those, others are in the pipeline and these will start progress throughout 2023 and onwards, such as Cheshunt Lakes S106, and Lea Bridge Station mitigation.

# Middlesex Filter Beds

This project has now been agreed to progress and further investigations are underway as an unknown element of Thames Water pipes has come to light. Once this element is understood the scheme will be tendered and delivered or it may have to be reassessed as to its viability. Members will be updated as to how this project is progressing.

# East India Dock Basin

Surveys have now been completed and we have a firm idea of costs for the silt removal and gate repair. The final element of the study on water circulation will be complete in the next two months. This has now enabled two funding streams to be pursued.

A Levelling Up Fund (LUF) bid has been constructed with the London Borough of Tower Hamlets (LBTH) to seek funding for a potential £10m project which would pull in public realm and connectivity linkages to East India Dock Basin (EIDB) and Bow Creek. This funding stream would allow the Basin project to progress, encompassing silt removal, gate restoration and a visitor centre on site (projected at £5m). The contribution in match funding required is 15% and would mean our contribution would be in the region of £850,000. This bid was submitted by 6 July with a decision expected in October 2022.

The second funding stream to be looked at is National Lottery Heritage Fund (NLHF) and we have successfully passed the Expression of Interest stage and been invited to submit a full bid by NLHF. Working with our LBTH colleagues and using much of the information gathered for the LUF bid we will construct a bid over the summer with a view that if the LUF bid fails we will submit a bid to NHLF in November 2022. Match funding for this stream is a minimum of 5% but we should also aim for more if possible. This route also allows other partners to contribute more and potential match funding from other streams will be available. If this route is taken a full paper will be taken to Members.

# St Pauls Field

The consultants designs are on track and this is on budget. We plan to procure contractors in the autumn of 2022 for delivery over the winter 2022/23 with final spend occurring in early 2023.

#### Three Mills Enhancement

Works to reprofile the green are nearing completion, the project was undertaken due to historic poor drainage issues which had been exacerbated by a number of successful musical events. The project involved the export of 1150m3 of compacted soil and the import of 4750m3 of new soil to create a dome shape with a perimeter land drain.

# 11 Venue Investment Projects

Executive Committee approved a list of venue investment projects at the meeting on 16 November 2021 (E/743/21) which will enhance venues, and deliver cost savings, additional income and new income streams.

The projects will be delivered over a number of years, with a number being initiated in the current financial year.

# Lee Valley VeloPark LED Lighting

This project has now been completed with only a few last minor snagging left to finish.

# **Campsites Glamping Units and Playgrounds**

Orders for the new pods at each campsite have been placed, three are up and running at Sewardstone, the final three are due delivery to Dobbs Weir in September. The playground has been installed and is proving popular.

# Lee Valley White Water Centre Offices

This project has been successfully procured and the contract awarded at a cost of just under £500k, the project is due to commence on 26 September with a completion date of 19 December.

# **CAPITAL BUDGET PROGRAMME FORWARD PLAN TO 2026/27**

- 12 Sports venues investment projects are being progressed but are still to be agreed with Greenwich Leisure Ltd (GLL), to ensure that any agreed project delivers a return to the Authority over the lifetime of the Leisure Services Contract. Any investments proposed will be brought back to Members for consideration.
- 13 A provisional commitment against projects at both East India Dock Basin and St Pauls Field has been incorporated into the longer-term capital programme.

The East India Dock Basin contribution will be dependent on the final funding stream that is secured. Our provisional commitment of £850K will just meet the 15% match funding for Levelling Up Funding and is comfortable for the National Lottery Heritage Fund if the final project projection remains under £5m. As more detailed designs and costs are developed or revised we will keep Members informed of any impact on the capital programme.

The St Pauls Field commitment is currently funding the Landscape Architects design and feasibility work and by the autumn we will have a clearer idea of the potential costs of an agreed scheme and the capital costs to deliver the final option.

# **ENVIRONMENTAL IMPLICATIONS**

14 There are no direct environmental implications arising from the recommendations in this report. However, within each project a full evaluation of environmental implications is undertaken and reported to Members as part of the overall project brief.

# **EQUALITY IMPLICATIONS**

15 There are no equality implications arising directly from the recommendations in this report.

#### FINANCIAL IMPLICATIONS

16 A variance during the year on the capital programme can result in additional/reduced investment income being earned in the year as cash balances deposited in the Authority's approved bank accounts change.

# **HUMAN RESOURCE IMPLICATIONS**

17 There are no human resource implications arising directly from the recommendations in this report.

# **LEGAL IMPLICATIONS**

18 There are no legal implications arising directly from the recommendations in this report.

# **RISK MANAGEMENT IMPLICATIONS**

19 Failure to deliver a capital project within an agreed timescale could lead to adverse publicity. It may also mean that the Authority fails to achieve its corporate objectives within the time span that was originally anticipated and/or result in revenue budget variations as part of the Medium Term Financial Plan where the investment is intended to generate new income streams.

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# **PREVIOUS COMMITTEE REPORTS**

Executive Committee	E/766/22	Q4 Capital Programme Budget Monitoring 2021/22	26 May 2022
Executive	E/754/22	Q3 Capital Programme Budget	24 February 2022
Committee		Monitoring 2021/22	
Authority	A/4313/22	Proposed Capital Programme	20 January 2022
Committee		2021/22 (Revised) to 2026/27	-
Executive	E/740/21	Q2 Capital Programme Budget	21 October 2021
Committee		Monitoring 2021/22	
Executive	E/731/21	Q1 Capital Programme Budget	22 July 2021
Committee		Monitoring 2021/22	,

#### **APPENDIX ATTACHED**

Appendix A Capital Monitoring 2022/23 Q1 Outturn

# LIST OF ABBREVIATIONS

LBTH	London Borough of Tower Hamlets
EIDB	East India Dock Basin
NLHF	National Lottery Heritage Fund
LUF	Levelling Up Fund

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# LEE VALLEY REGIONAL PARK AUTHORITY CAPITAL PROGRAMME MONITORING 2022/23 QUARTER 1

			• •	
Comment		-750 -240 in Progress 0 Scheme Complete -5 0	0 0 1 0 Contribution/Match Funding 0	-17 0 101 Budget units only - no siting 0 -2 0 -20 New machines only 0 Scheme Complete -150 In Progress
Projected Variance £000s	000	-750 -240 0 0 -5	00100	-17 0 101 0 -2 -2 0 0 -20 -20
Projected Outturn at 31/03/2023 £000s	87 170 1,641	16,000 250 27 45 25 800	75 240 12 20 330	30 30 101 10 50 60 75 25 3
Actual to 31 Jul 2022 £000s	14 47 219	5,394 0 27 0 0 25 275	22 0 0 0	0 0 0 0 0 0 0
Profiled Budget 2022/23 £000s	87 170 1,641	16,750 490 27 50 50 800	75 240 11 20 330	47 30 0 10 62 75 45 3
Spend To Date £000s	1 1	13,250 5 0 0 0	01 0 4 0 0	% 0 % 0 0 0 0 0
Full Scheme Budget £000s	1 1 1	30,000 495 27 50 25 800	85 240 15 20 330	75 30 84 10 62 75 45
Project Name	ANNUAL EARMARKED PROVISION Biodiversity Action Plan IT Infrastructure & Communications Asset Management	PROJECT SPECIFIC BUDGETS  Lee Valley Ice Centre Redevelopment Olympic Park Hostile Vehicle Mitigation Dobbs Weir Campsite Final Phase Olympic Rings Eton Manor Feasibility White Water Pumps Replacement	LANDSCAPE, OPEN SPACE & INVESTMENT PROJECTS East India Dock Basin - Feasibility Middlesex Filter Beds Slulce St Pauls Field - Feasibility Waltham Abbey Gardens Three Mills Enhancement Works	Non-Sports Venues Campsites - Playgrounds Campsites - WIFI Upgrade Campsites - Glamping Pods Marinas - Welding Tents Holyfieldhall Farm - Calf Nursery/Milk Storage Feeder Pillars (Springfield) Laundry Room Extend (Springfield) Craning Pad Extension (Stanstead) Holyfieldhall Farmhouse Conversion

# LEE VALLEY REGIONAL PARK AUTHORITY CAPITAL PROGRAMME MONITORING 2022/23 QUARTER 1

	Project Name	Full Scheme Budget £000s	Spend To Date £000s	Profiled Budget 2022/23 £000s	Actual to 31 Jul 2022 £000s	Projected Outturn at 31/03/2023 £000s	Projected Variance £000s	Comment
	Sports Venues Velopark - LED Lighting WhiteWater - Offices, Meeting Rooms	700 450	210	450	512	612 470	1227 / 20	122 Additional works - Scheme Compete 20 o Tri narty funding total cost 6350k est
	Whitewater - Sialom Kamp TOTAL PROGRAMME	5	-	22,278	6,573	21,338	-940	
	CAPITAL PROGRAMME FINANCING		H					
	Borrowing			16,750		16,000		
	AM Reserve			1,641		1,641		
	Capital Fund			290		290		
0	Capital Receipts			3,597		3,407		
	TOTAL FINANCING			22,278	1, 1	21,338		